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COORDINATION OF INTELLIGENCE ACTIVITIES

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Recommendations:

1. Concur in Recommendation.

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This is the present situation as regards the Chief of ICAPS and the State Representative. The "joint staff" concept should be made more definite and clear for the armed service (representatives) by having this understanding established between them and their agencies.

2. Concur in Recommendation.

If ICAPS is a recognized Staff of DCI it should not always need the crutch of the IAC Standing Committee or other such groups before making recommendations. Of course, it may gain more time in the long run to get IAC agency reactions as soon as possible. Still the recommendation is appropriate since the occasion may arise - especially with FBI on the IAC - when it may be advantageous to get something to the IAC as quickly as possible. In such exceptional cases ICAPS to the DCI, to the IAC, may be the answer.

3. Concur. Present procedure.

- 4. a. Concur. System should be strengthened so that CIA will be the acknowledged reservoir of all U.S. foreign intelligence activities and will know at all times what current research intelligence projects are being undertaken by the IAC agencies.
- <u>b.</u> Concur. The adoption of this concept would modify the provisions of NSCID 1 where it is specified that by departmental permission we may see intelligence "materials." Of course, the words "subject to overall departmental regulation" need some clarification. Maybe they refer only to "security" regulation.

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- c. Concur. Being done better at the working level. What State here means is that topside staff CIA persons should "come around" and see agency operation and discuss frankly and freely any problems with the agency personnel.
- d. Concur in objective but the words "coordination by positive action in stimulating appropriate intelligence effort" need to be translated into simple practicable language. For example, if the "active liaison" with one IAC agency indicates a need for certain improvement in the intelligence functions of that agency and secondly it is concluded that the other IAC agencies would likewise benefit by adopting similar changes in their procedures what "positive action" other than that which we are using today can we adopt to "stimulate appropriate intelligence effort?"
- the National Security Council, the J.C.S. don't come earmarked "national" or "Departmental," The whole question of original production effort by CIA is involved in this recommendation. State has already agreed the production responsibilities of CIA and of the agencies.

 ICAPS should determine with accuracy if these directives are being implemented in proper fashion.

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agencies stand for "Cash Is Available." We have recognized on a particular basis like the NIS that "Coordination" may imply "assistance" but a widespread adoption of the eleemosynary concept might easily kill the "Golden Goose."